## THE FINANCIAL PLAN

**CITY OF THOMPSON**

For the Year 2026

**GENERAL OPERATING FUND**

**BUDGETED REVENUE AND EXPENDITURE**

Unaudited

**CITY OF THOMPSON**

For the Year 2026

## REVENUE

| | Last Year Budgeted | Last Year Unaudited Actua | This Year Budgeted | **Preliminary** Next Year Budgeted |
|---|---|---|---|---|
| Total Tax Levy - Page 8 | 22,469,683.38 | 22,469,683.38 | 22,473,150.85 | |
| Total Grants in Lieu of Taxes - Page 8 | 5,100,580.30 | 5,100,580.30 | 5,172,079.48 | |
| Sub-total | 27,570,263.68 | 27,570,263.68 | 27,645,230.33 | 0 |
| School Requisitions (deduct) - Page 8 | 10,688,009.00 | 10,688,009.00 | 10,840,123.02 | |
| **Municipal Taxes and Grants in Lieu of Taxes** | 16,882,254.68 | 16,882,254.68 | 16,805,107.31 | 0 |
| Other Revenue - Page 2 | 36,854,862.00 | 41,120,495.00 | 33,299,951.00 | 19,804,800 |
| Transfers from Accumulated Surplus & Reserves - Page 2 | 5,939,972.00 | 5,939,972.00 | 3,868,563.00 | 5,000,000 |
| **Total Municipal Revenue** | 59,677,088.68 | 63,942,721.68 | 53,973,621.31 | 24,804,800 |

## EXPENDITURE

| | | | | |
|---|---|---|---|---|
| General Government Services | 2,684,200.00 | 3,227,717.00 | 2,911,522.00 | |
| Protective Services | 12,487,088.00 | 15,994,806.00 | 16,917,199.97 | |
| Transportation Services | 3,667,258.00 | 3,236,428.00 | 4,486,630.00 | |
| Environmental Health Services | 1,703,727.00 | 1,377,139.00 | 1,693,119.00 | |
| Public Health and Welfare Services | 268,542.00 | 260,367.00 | 260,737.00 | |
| Environmental Development Services | 268,397.00 | 295,800.00 | 272,378.00 | |
| Economic Development Services | 643,584.00 | 530,778.00 | 554,043.00 | |
| Recreation and Cultural Services | 3,334,082.00 | 3,119,564.00 | 4,153,945.00 | |
| Fiscal Services | 31,577,887.20 | 32,049,458.00 | 22,119,557.00 | |
| Transfers - Deficit Recovery - Page 9 | | | 0.00 | 0 |
| - To Reserves - Page 5 | 185,822.00 | 60,659.00 | 601,822.00 | 164,922 |
| Total Basic Expenditure | 56,820,587.20 | 60,152,716.00 | 53,970,952.97 | 164,922 |
| Allowance For Tax Assets - Pag 8 | 300,636.81 | 300,636.81 | 2,668.34 | |
| **Total Municipal Expenditure** | 66,210,144.68 | 60,453,352.81 | 53,973,621.31 | 164,922 |
| Net Operating Surplus (Deficit) | 0.00 | 3,489,368.87 | 0.00 | |

| Departmental Use Only | Adopted by Resolution of Council | (Head of Council) |
|---|---|---|
| | May 22 2026 | (Chief Administrative Officer) |

**GENERAL OPERATING FUND**

**BUDGETED OTHER REVENUE AND TRANSFERS UNAUDITED**

**CITY OF THOMPSON**

For the Year 2026

| **Other Revenue** | | | Last Year Budgeted | Last Year Unaudited Actual | This Year Budgeted | Preliminary 2027 Budget |
|---|---|---|---|---|---|---|
| Taxes Added | | | 200,000 | 123,034 | 200,000 | 200,000 |
| Tax Penalties | | | 542,500 | 569,751 | 569,960 | 570,000 |
| Licenses | - Animal | | 10,000 | 8,747 | 10,500 | 10,500 |
| | - Business | | 50,000 | 40,227 | 50,000 | 50,000 |
| | - Other | Taxi License & Fees | 125,000 | 80,630 | 125,000 | 125,000 |
| | | Raffle | 2,500 | 2,072 | 2,500 | 2,500 |
| Permits | - Building | | 280,000 | 86,857 | 280,000 | 280,000 |
| | - Other | Plumbing | 4,500 | 3,418 | 4,500 | 4,500 |
| | | Alarm/Occupancy | 4,000 | 7,270 | 5,000 | 5,000 |
| | | Mobile Signs | 15,000 | 13,782 | 15,000 | 15,000 |
| | | Fire Pit Permits | 6,500 | 4,384 | 6,500 | 6,500 |
| Fines | | | 82,500 | 89,771 | 89,780 | 90,000 |
| Sales of Service | - General Government | | 500 | 690 | 700 | 700 |
| | - Protective | | 600,000 | 794,264 | 3,005,500 | 3,006,000 |
| | - Transportation | | 80,000 | 0 | - | 0 |
| | - Environmental Health | | 170,000 | 962,691 | 1,015,515 | 1,025,000 |
| | - Public Health and Welfare | | 20,000 | 38,131 | 38,200 | 38,500 |
| | - Environmental Development | | 889,000 | 26,557 | 27,100 | 28,000 |
| | - Economic Development | | 0 | 0 | - | 0 |
| | - Recreation and Culture | | 85,000 | 89,624 | 90,000 | 100,000 |
| | - Other Transit | | 15,000 | 0 | - | 0 |
| Sales of Goods | | | 3,200 | 36,499 | 18,200 | 20,000 |
| Rentals | | | 1,030,000 | 798,307 | 641,632 | 1,200,000 |
| Trailer Park | | | 0 | 0 | - | 0 |
| Trailer Park Fees / Grazing Leases | | | 0 | 0 | - | 0 |
| Concessions and Franchises | | | 15,600 | 14,300 | 15,600 | 15,600 |
| Returns from Investments | | | 1,500,000 | 1,206,927 | 540,000 | 600,000 |
| Development and Dedication Fees | | | 1,500 | 0 | 0 | 0 |
| **Unconditional Grants** | **- Municipal Operating** | | | | | |
| | - Other | | | | | |
| | - Other Aquatic Facility | | 5,000,000 | 5,000,000 | 10,000,000 | 0 |
| Conditional Grants | - Federal Government/Canada Day | | 7,000 | 7,000 | 14,000 | 14,000 |
| | - Federal - ICIP | | 15,720,531 | 15,720,531 | 3,605,272 | 3,605,000 |
| (Page 9) | - Provincial Government | | 9,720,031 | 14,720,031 | 11,525,569 | 8,000,000 |
| | - Municipal Government | | | | | |
| | - Other | | | | | |
| | - Other | | | | | |
| Other Income | Surplus bank closures | | 0 | 0 | 610,923 | 0 |
| | Accommodation Tax | | 675,000 | 675,000 | 793,000 | 793,000 |
| **Total Other Revenue - Page 1** | | | 36,854,862 | 41,120,495 | 33,299,951 | 19,804,800 |
| Transfers From | | | | | | |
| | - Accumulated Surplus | | 0 | 0 | 0 | 0 |
| | - Reserves | (Page 13) | 5,939,972 | 5,939,972 | 3,868,563 | 5,000,000 |
| **Total Transfers - Page 1** | | | 5,939,972 | 5,939,972 | 3,868,563 | 5,000,000 |
| **TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8** | | | 42,794,834 | 47,060,467 | 37,168,514 | 24,804,800 |



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**UNAUDITED BUDGETED EXPENDITURE**
**CITY OF THOMPSON**
For the Year 2026

| Code | GENERAL GOVERNMENT SERVICES | Last Year Budgeted | Unaudited Last Year Actual | This Year Budgeted | Preliminary Next Year Budgeted |
|---|---|---|---|---|---|
| 1100 | Legislative | 294,374 | 381,344 | 372,713 | 380,000 |
| 1200 | General Administrative | | | | |
| 1212 | Chief Administrative Officer and Staff | 1,599,543 | 1,719,163 | 2,051,245 | 1,900,000 |
| 1215 | Office | 656,755 | 578,337 | 602,298 | 603,000 |
| 1216 | Legal | 140,000 | 179,807 | 183,000 | 183,000 |
| 1217 | Audit | 40,000 | 55,000 | 85,000 | 85,000 |
| 1218 | Assessment | 166,456 | 166,456 | 167,836 | 168,000 |
| 1240 | Taxation | 1,300 | 1,377 | 1,200 | 1,200 |
| 1300 | Other General Government | | | | |
| 1310 | Elections | 20,184 | 2,184 | 47,291 | 48,000 |
| 1320 | Conventions | 44,850 | 78,824 | 62,000 | 65,000 |
| 1330 | Damage Claims and Liability Insurance | 468,481 | 484,654 | 511,390 | 512,000 |
| 1340 | Intergovernmental Relations | | | | |
| 1350 | Grants - General (Wellbriety Centre) | 70,745 | 57,511 | 57,790 | 58,000 |
| 1360 | Other General Government-Sundry | | | | |
| | Past-Service Pension Payments | | | | |
| | Unallocated Employee Benefits | | | | |
| | SUB-TOTAL GENERAL GOVERNMENT SERVICES | 3,502,688 | 3,704,657 | 4,141,763 | 4,003,200 |
| 1991 | Recoveries (deduct) - Utility | 818,488 | 476,940 | 1,230,241 | 1,250,000 |
| | TOTAL GOVERNMENT SERVICES - TO PAGE 1 | 2,684,200 | 3,227,717 | 2,911,522 | 2,753,200 |
| | PROTECTIVE SERVICES | | | | |
| 2100 | Police | 6,812,154 | 6,800,887 | 7,545,992 | 7,250,000 |
| 2400 | Fire | 2,665,249 | 1,260,340 | 2,627,335.30 | 2,100,000 |
| 2500 | Emergency Measures | | | | |
| 2510 | Emergency Measures Organization | 2,000 | 4,314,966 | 22,000 | 22,000 |
| 2520 | Flood Control | 0 | | | |
| 2540 | Ambulance Services | 1,755,465 | 2,423,562 | 4,674,966.67 | 3,053,000 |
| 2550 | Other | 0 | | | |
| 2600 | Other Protection | | | | |
| 2621 | Building Inspection | 242,885 | 214,697 | 250,172 | 230,700 |
| 2622 | Electrical Inspection | 0 | 0 | 637,007 | 0 |
| 2623 | Plumbing Inspection | 0 | 0 | 0 | 0 |
| 2626 | Other Safety Inspections | 467,296 | 519,388 | 621,425 | 621,500 |
| 2630 | License Inspection | 0 | | | |
| 2640 | Animal and Pest Control | 159,304 | 156,132 | 164,083 | 162,441 |
| 2650 | Other - Traffic Services | | | | |
| 2651 | Other - CSO Program | 382,735 | 304,834 | 374,219 | 340,176 |
| | TOTAL PROTECTIVE SERVICES - TO PAGE 1 | 12,487,088 | 15,994,806 | 16,917,199.97 | 13,779,817 |
| | TRANSPORTATION SERVICES | | | | |
| | Road Transport | | | | |
| | Administration | | | | |
| 32200 | Engineering | 908,755 | 913,183 | 1,030,900 | 1,005,800 |
| | Roads and Streets | | | | |
| | Unallocated Costs | | | | |
| 32301 | - Wages and Benefits | 0 | | | |
| 32302 | - Equipment Fuel | 380,000 | 376,764 | 435,000 | 450,000 |
| 32303 | - Equipment Repairs and Maintenance | 1,091,200 | 1,041,231 | 1,097,550 | 1,098,000 |
| 32304 | - Equipment Insurance and Registration | 140,000 | 220,095 | 221,000 | 225,000 |
| 32305 | - Workshop and Yard Operations | 285,137 | 224,930 | 226,100 | 226,500 |
| 32306 | Mechanical Shop | 59,131 | 41,385 | 239,628 | 240,000 |
| | | | | | |
| | Road Construction and Maintenance | | | | |
| 32311 | - Labour | 318,999 | 224,399 | 157,259 | 157,500 |
| 32312 | - Materials | 211,923 | 233,959 | 252,300 | 252,300 |
| 32313 | Wearing apparel | 0 | 3,139 | 3,470 | 3,500 |
| 32314 | Equipment Cost Clearing | -1,255,750 | -1,638,090 | -1,398,100 | -1,428,000 |
| | - | | | | |
| | Transportation Services Sub-Total Forward to Page 4 | 2,139,395 | 1,640,995 | 2,265,107 | 2,230,600 |



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**UNAUDITED BUDGETED EXPENDITURE**

**CITY OF THOMPSON**
**For the year 2026**

| Code | Item | Last Year Budgeted | Last Year Unaudited Actual | This Year Budgeted | Next Year Budgeted |
|---|---|---|---|---|---|
| | Transportation Services Sub-Total Forward from Page 3 | 2,139,395 | 1,640,995 | 2,265,107 | 2,230,600 |
| 32330 | Sidewalks and Boulevards | 89,770 | 33,076 | 92,046 | 90,000 |
| 32340 | Ditches and Road Drainage | 92,926 | 126,626 | 109,236 | 106,250 |
| 32350 | Storm Sewers | 92,246 | 72,147 | 76,495 | 75,000 |
| 32360 | Street Cleaning | 170,101 | 195,480 | 207,161 | 202,000 |
| 32371 | Snow and Ice Removal - Labour | 574,954 | 373,704 | 572,165 | 556,000 |
| 32372 | - Materials | 9,455 | 307,405 | 307,450 | 308,000 |
| 32373 | - Rentals | 25,000 | 0 | 25,000 | 25,000 |
| 32374 | - Misc. Custom | 53,220 | 38,705 | 53,220 | 47,400 |
| 32400 | Bridges | | | | |
| 32500 | Street Lighting | | 308,096 | 310,700 | 311,000 |
| 32600 | Traffic Services | 418,391 | 92,759 | 420,400 | 101,000 |
| 32700 | Parking | | | | |
| 32900 | Other Road Transport | 0 | 47,435 | 47,650 | 48,000 |
| | Airport | | | | |
| 32902 | Other Transportation Services (Transit/Handivan) | 1,800 | | | |
| | TOTAL TRANSPORTATION SERVICES - TO PAGE 1 | 3,667,258 | 3,236,428 | 4,486,630 | 4,100,250 |
| | ENVIRONMENTAL HEALTH SERVICES | | | | |
| | Garbage and Waste Collection | | | | |
| 4320 | Garbage Collection | 466,982 | 320,330 | 480,991 | 311,500 |
| 4330 | Nuisance Grounds | 910,029 | 734,774 | 925,378 | 925,400 |
| | Other Environmental Health | | | | |
| 4480 | Municipal Wells | 0 | 0 | 0 | 0 |
| 4490 | Public Rest Rooms | 0 | 0 | 0 | 0 |
| 4491 | Other - Recycling Collection & Cont to Recycle Ctentre | 326,716 | 322,035 | 286,750 | 287,000 |
| | TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1 | 1,703,727 | 1,377,139 | 1,693,119 | 1,523,900 |
| | PUBLIC HEALTH AND WELFARE SERVICES | | | | |
| | Public Health | | | | |
| 5110 | Health Unit | 0 | 0 | 0 | 0 |
| 5160 | Cemeteries | 106,893 | 98,430 | 98,788 | 95,925 |
| 5186 | Other - Surveying | 50 | 338 | 350 | 350 |
| | ____________ | 0 | 0 | 0 | 0 |
| | Medical Care | | | | |
| 5220 | Medical Officer | 0 | 0 | 0 | 0 |
| | Other ____________ | 0 | 0 | 0 | 0 |
| | Hospital Care | | | | |
| 5370 | Hospital Care | 0 | 0 | 0 | 0 |
| | Other ____________ | 0 | 0 | 0 | 0 |
| | Social Assistance | | | | |
| 5420 | Social Assistance | 161,599 | 161,599 | 161,599 | 161,599 |
| | Other ____________ | 0 | 0 | 0 | 0 |
| | TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE 1 | 268,542 | 260,367 | 260,737 | 257,874 |
| | ENVIRONMENTAL DEVELOPMENT SERVICES | | | | |
| 6100 | Planning and Zoning | 193,327 | 213,978 | 190,428 | 192,000 |
| | Community Development | | | | |
| 6220 | General Land Assembly | 0 | 0 | 0 | 0 |
| 6230 | Urban Renewal | 0 | 0 | 0 | 0 |
| 6240 | Beautification and Land Rehabilitation | 0 | 0 | 0 | 0 |
| 6241 | Urban Area Weed Control | 0 | 0 | 0 | 0 |
| | Grant | 0 | 0 | 0 | 0 |
| 6243 | Other - Property held for resale | 75,070 | 81,822 | 81,950 | 82,500 |
| | TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1 | 268,397 | 295,800 | 272,378 | 274,500 |



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## UNAUDITED BUDGETED EXPENDITURE

### CITY OF THOMPSON
### For the Year 2026

| Code | ECONOMIC DEVELOPMENT SERVICES | Last Year Budgeted | Last Year Unaudited Actual | This Year Budgeted | Preliminary Next Year Budgeted |
|---|---|---|---|---|---|
| 7100 | Natural Resources | 0 | 0 | 0 | 0 |
| 7120 | Agriculture | 0 | 0 | 0 | 0 |
| 7121 | Destruction of Pests | 0 | 0 | 0 | 0 |
| 7122 | Protective Inspections | 0 | 0 | 0 | 0 |
| 7123 | Rural Area Weed Control | 0 | 0 | 0 | 0 |
| 7124 | Drainage of Land | 0 | 0 | 0 | 0 |
| 7125 | Veterinary Services | 0 | 0 | 0 | 0 |
| 7130 | Water Resources and Conservation | 0 | 0 | 0 | 0 |
| | Grants | 0 | 0 | 0 | 0 |
| 7132 | Contribution to CDC | 0 | 0 | 0 | 0 |
| 7200 | Regional Development | | | | |
| 7300 | Industrial Development | | | | |
| 7400 | Other Economic Development | 183,500 | 3,767 | 0 | 0 |
| 7410 | Tourism | | 2,000 | 0 | 1,700 |
| 7420 | Public Receptions | | | | |
| 7421 | Infrastructure and Asset Management | 460,084 | 525,011 | 554,043 | 555,000 |
| 7430 | Economic Development Initiatives (CDC) | | | | |
| | TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1 | 643,584 | 530,778 | 554,043 | 556,700 |

| Code | RECREATION AND CULTURAL SERVICES | Last Year Budgeted | Last Year Unaudited Actual | This Year Budgeted | Preliminary Next Year Budgeted |
|---|---|---|---|---|---|
| 8110 | Recreation | 785,616 | 710,196 | 953,444 | 926,000 |
| 8120 | Community Centers and Halls | 721,270 | 874,210 | 828,227 | 804,110 |
| 8130 | Swimming Pools and Beaches | 233,693 | 56,656 | 512,940 | 498,000 |
| 8140 | Golf Courses | | | | |
| 8150 | Skating Rinks and Arenas | 649,862 | 642,015 | 877,081 | 877,100 |
| 8180 | Parks and Playgrounds | 294,522 | 190,693 | 294,522 | 115,000 |
| 8190 | Other Recreational Facilities | 192,376 | 214,409 | 218,756 | 219,000 |
| | Grants | | | | |
| 8191 | Dog Park & private lawn repairs | 50,951 | 25,602 | 41,975 | 42,000 |
| | Boreal Discovery Centre | 60,000 | 60,000 | 80,000 | 80,000 |
| 8240 | Museums | 70,000 | 70,000 | 80,000 | 80,000 |
| 8250 | Libraries | 275,792 | 275,783 | 267,000 | 267,000 |
| 8280 | Other Cultural Facilities | | | | |
| 8290 | Fitness Centre | | | | |
| | | | | | |
| | TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1 | 3,334,082 | 3,119,564 | 4,153,945 | 3,908,210 |

| Code | FISCAL SERVICES | Last Year Budgeted | Last Year Unaudited Actual | This Year Budgeted | Preliminary Next Year Budgeted |
|---|---|---|---|---|---|
| 9111 | L.U.D. of ____________ – Page 7 | 0 | 0 | 0 | 0 |
| 9112 | L.U.D. of ____________ – Page 7 | 0 | 0 | 0 | 0 |
| 9113 | L.U.D. of ____________ – Page 7 | 0 | 0 | 0 | 0 |
| 9114 | L.U.D. of ____________ – Page 7 | 0 | 0 | 0 | 0 |
| 9320 | Transfer to Capital - Page 13 | 30,623,562 | 30,623,562 | 20,414,139 | |
| 9330 | Transfer to Utility - Page 6 | 418,341 | 889,912 | 1,169,434 | |
| 9410 | Debenture Debt Charges - Page 11 | 535,984.20 | 535,984 | 535,984 | |
| 9420 | Other Long-term debt charges | 0 | 0 | 0 | 0 |
| 9430 | Tax discount and short-term loan interest | 0 | 0 | 0 | 0 |
| 9440 | Other Debt Charges | 0 | 0 | 0 | 0 |
| | Other Fiscal Services | 0 | 0 | 0 | 0 |
| | ____________ | 0 | 0 | 0 | 0 |
| | TOTAL FISCAL SERVICES - TO PAGE 1 | 31,577,887.20 | 32,049,458 | 22,119,557 | 0 |

| Code | TRANSFERS | Last Year Budgeted | Last Year Unaudited Actual | This Year Budgeted | Preliminary Next Year Budgeted |
|---|---|---|---|---|---|
| 9900 | General Reserve | 0.00 | 0.00 | 0.00 | 0.00 |
| 9910 | Specific-Purpose Reserves: | 0.00 | 0.00 | 0.00 | 0.00 |
| 9911 | - Affordable Housing | 138,000 | 128,370 | 128,400 | 129,000 |
| 9912 | Capital Development - Aquatic Reserve | | | | |
| 9913 | - Gas Tax | | | | |
| 9914 | Infrastructure | | | | |
| 9915 | Aquatic Facility Reserve | | | 414,500 | |
| 9916 | Landfill Reserve | 35,922 | 35,922 | 35,922 | 35,922 |
| 9917 | Public Safety Reserve | | | | |
| 9919 | Election Reserve | 11,900 | 11,900 | 23,000 | 11,900 |
| 9920 | Economic Development Reserve | | | | |
| | TOTAL TRANSFERS - TO PAGE 1 | 185,822 | 176,192 | 601,822 | 164,922 |



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## UTILITY OPERATING FUND
## UNAUDITED BUDGETED REVENUE AND EXPENDITURE

CITY OF THOMPSON

For the Year 2026

### REVENUE

| Code | Item | | Last Year Budgeted | Last Year Unaudited Actua | This Year Budgeted | Preliminary Next Year Budgeted |
|---|---|---|---|---|---|---|
| 300 | WATER CONSUMER SALES | - Residential | 4,527,000.00 | 4,192,178.25 | 4,527,000.00 | 4,527,000.00 |
| | | - Commercial and Bulk | | | | |
| | | - Industrial | | | | |
| | | - Federal and Provincial | | | | |
| | | - Municipal and Schools | | | | |
| 310 | SEWER SERVICE CHARGES | - Residential | 1,902,000.00 | 1,803,410.05 | 1,803,000.00 | 1,902,000.00 |
| | | - Commercial | | | | |
| | | Sewage Dump Station Fees | 12,000.00 | 13,683.72 | 12,000.00 | 14,000.00 |
| 320 | Discounts, Refunds and Cancellations | | -256,000.00 | -256,000.00 | -256,000.00 | -456,000.00 |
| | Net Consumer Revenue - Sub Total | | 6,185,000.00 | 5,753,272.02 | 6,086,000.00 | 5,987,000.00 |
| 330 | Penalties | | 393,500.00 | 167,499.32 | 283,000.00 | 300,000.00 |
| 340 | Hydrant Rentals | | 0.00 | 0.00 | 0.00 | 0.00 |
| 350 | Installation Service | | 33,000.00 | 19,665.61 | 33,000.00 | 20,000.00 |
| 360 | Connection Revenue - Net | | 5,500.00 | 5,600.00 | 5,500.00 | 5,500.00 |
| 370 | Provincial Grants | | 6,695,029.00 | 1,580,949.28 | 0.00 | 1,580,949.00 |
| 380 | Other Revenue | | 8,300.00 | 200.00 | 8,300.00 | 200.00 |
| 390 | Transfer from Revenue Fund - Page 5 | | 418,341.00 | 418,341.00 | 0.00 | 0.00 |
| 396 | Transfer from Reserves - Utility - Page 13 | | 2,885,000.00 | 2,885,000.00 | 805,000.00 | 0.00 |
| 397 | Transfer from Accumulated Surplus | | 0.00 | | | |
| | TOTAL REVENUE | | 16,623,670.00 | 10,830,527.23 | 7,220,800.00 | 7,893,649.00 |

### EXPENDITURE

| Code | Item | Last Year Budgeted | Last Year Unaudited Actua | This Year Budgeted | Preliminary Next Year Budgeted |
|---|---|---|---|---|---|
| 410 | WATER SUPPLY | | | | |
| 411 | Administration | 950,195.00 | 886,581.00 | 870,630.00 | 950,000.00 |
| 412 | Customer Billings and Collections | 21,550.00 | 37,142.00 | 37,280.00 | 37,500.00 |
| 413 | Purification and Treatment | 1,579,244.00 | 1,567,990.00 | 1,569,557.00 | 1,569,560.00 |
| 414 | Water Purchases | | | | |
| 415 | Service of Supply | 779,497.00 | 1,136,872.00 | 934,494.00 | 934,500.00 |
| 416 | Transmissions and Distribution | | | | |
| 417 | Other Water Supply Costs | 60,565.00 | 60,565.00 | 50,565.00 | 60,565.00 |
| 418 | Connections - Net Loss | | | | |
| | TOTAL | 3,391,051.00 | 3,689,150.00 | 3,462,526.00 | 3,552,125.00 |
| 420 | SEWAGE COLLECTION AND DISPOSAL | | | | |
| 421 | Administration | 418,341.00 | 889,911.57 | 1,169,433.57 | 1,796,724.00 |
| 422 | Sewage Collection System | | | | |
| 423 | Sewage Lift Station | 89,160.00 | 70,133.00 | 72,500.00 | 75,000.00 |
| 424 | Sewage Treatment and Disposal | 1,532,575.00 | 1,155,637.00 | 1,163,035.00 | 1,163,000.00 |
| 425 | Other Sewage Collection and Disposal Costs | 477,524.00 | 475,072.00 | 456,785.00 | 456,800.00 |
| 426 | Connections - Net Loss | 10,000.00 | | | 0.00 |
| | TOTAL | 2,527,600.00 | 2,590,753.57 | 2,861,753.57 | 3,491,524.00 |
| 430 | TRANSFER TO CAPITAL - Page 13 | 9,580,000.00 | 3,425,605.00 | 805,000.00 | 850,000.00 |
| 442 | Transfer to Reserves - WTP Equipment Reserve B/L 1964-2018 | | | | |
| 450 | DEBENTURE DEBT CHARGES - Page 12 | 91,520.43 | 91,520.43 | 91,520.43 | 0.00 |
| 470 | TRANSFERS | | | | |
| 471 | Deficit Recovery, 20____ - Page 9 | | | 0.00 | |
| 473 | Transfer to Utility Reserve | 706,816.57 | 706,816.57 | 0.00 | |
| 474 | Transfer to WTP Equipment Reserve | 326,682.00 | 326,682.00 | 0.00 | |
| | TOTAL | 1,033,498.57 | 1,033,498.57 | 0.00 | 0.00 |
| | TOTAL EXPENDITURE | 16,623,670.00 | 10,830,527.57 | 7,220,800.00 | 7,893,649.00 |
| | NET OPERATING SURPLUS (DEFICIT) | 0.00 | -0.34 | 0.00 | 0.00 |

**CALCULATION OF TAX LEVIES**
**CITY OF THOMPSON**
**For the Year 2026**

| Education (Requistion) Taxes: | Assessments: Taxable | Assessments: Grazing Lease and/or Converted fees | Assessments: Grants In Lieu of Taxes | Assessments: Total | Expenditures: Basic | Expenditures: Allowance Tax Assets | Expenditures: Total | Mill Rate (M/R) | Revenues: Tax Levy | Revenues: Grants In Lieu of Taxes | Revenues: Grazing lease and / or Converted fees | Revenues: Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Foundation - Residential | | | | 0.00 | | | 0.00 | | | | | 0.00 |
| Foundation - Other | 119,450,950.00 | 0.00 | 30,021,660.00 | 149,472,610.00 | 1,107,741.51 | 149.48 | 1,107,890.99 | 7.412 | 885,370.44 | 222,520.54 | | 1,107,890.99 |
| Special - SDML | 429,039,690.00 | 0.00 | 39,870,550.00 | 468,910,240.00 | 9,731,921.00 | 311.03 | 9,732,232.03 | 20.755 | 8,904,718.77 | 827,513.27 | | 9,732,232.03 |
| | | | | 0.00 | | | 0.00 | | | | | 0.00 |
| | | | | 0.00 | | | 0.00 | | | | | 0.00 |
| | | | | 0.00 | | | 0.00 | | | | | 0.00 |
| **Total Education Taxes** | 548,490,640.00 | 0.00 | 69,892,210.00 | 618,382,850.00 | 10,839,662.51 | 460.51 | 10,840,123.02 | | 9,790,089.21 | 1,050,033.81 | 0.00 | 10,840,123.02 |
| | | | | | Page 1 | | | | | | | |

| Municipal Taxes: | Assessments: Taxable | Assessments: Otherwise Exempt | Assessments: Grants in Lieu of Taxes | Assessments: Total | Expenditures: Basic | Expenditures: Allowance Tax Assets | Expenditures: Total | Mill Rate Frt/PP | Revenues: Tax Levy | Revenues: Grants in Lieu of Taxes | Revenues: Other Revenues and Transfers | Revenues: Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Local Urban Districts** | | | | | | | | | | | | |
| L.U.D. | | | | 0.00 | | | 0.00 | | | | | 0.00 |
| L.U.D. | | | | 0.00 | | | 0.00 | | | | | 0.00 |
| L.U.D. | | | | 0.00 | | | 0.00 | | | | | 0.00 |
| **Debenture Debt Charges** | | | | | | | | | | | | |
| Recreation B/L 1852-2011 | 439,139,660.00 | 0.00 | 39,870,550.00 | 479,010,210.00 | 304,943.38 | 186.12 | 305,129.50 | 0.637 | 279,731.96 | 25,397.54 | | 305,129.50 |
| Recreation B/L 1869-2012 | 439,139,660.00 | 0.00 | 39,870,550.00 | 479,010,210.00 | 35,692.90 | 232.87 | 35,925.77 | 0.075 | 32,935.47 | 2,990.29 | | 35,925.77 |
| UCN Burntwood S. B/L 1884-2012 | 439,139,660.00 | 0.00 | 39,870,550.00 | 479,010,210.00 | 51,716.16 | 16.94 | 51,733.10 | 0.108 | 47,427.08 | 4,306.02 | | 51,733.10 |
| Recreation B/L 1898-2013 | 439,139,660.00 | 0.00 | 39,870,550.00 | 479,010,210.00 | 81,578.42 | 332.33 | 81,910.75 | 0.171 | 75,092.88 | 6,817.86 | | 81,910.75 |
| Recreation B/L 1899-2013 | 439,139,660.00 | 0.00 | 39,870,550.00 | 479,010,210.00 | 24,072.32 | 357.20 | 24,429.52 | 0.051 | 22,396.12 | 2,033.40 | | 24,429.52 |
| UCN Burntwood S. B/L 1910-2014 | 439,139,660.00 | 0.00 | 39,870,550.00 | 479,010,210.00 | 37,980.98 | 339.84 | 38,320.82 | 0.080 | 35,131.17 | 3,189.64 | | 38,320.82 |
| | | | | | | | 0.00 | | | | | 0.00 |
| | | | | 0.00 | | | | | 0.00 | 0.00 | | 0.00 |
| | | | | | | | 0.00 | | | | | 0.00 |
| **Special Services Levies** | | | | | | | | | | | | |
| Library | 439,139,660.00 | 0.00 | 39,870,550.00 | 479,010,210.00 | 240,000.00 | 463.13 | 240,463.13 | 0.502 | 220,448.11 | 20,015.02 | | 240,463.13 |
| | | | | | | | 0.00 | frt | | | | 0.00 |
| **Reserve Funds** | | | | | | | | | | | | |
| Election Reserve | 439,139,660.00 | 0.00 | 39,870,550.00 | 479,010,210.00 | 11,900.00 | 75.25 | 11,975.25 | 0.025 | 10,978.49 | 996.76 | | 11,975.25 |
| | | | | | | | 0.00 | | | | | 0.00 |
| | | | | 0.00 | | | 0.00 | | | | | 0.00 |
| | | | | 0.00 | | | 0.00 | | | | | 0.00 |
| **General Municipal** | | | | | | | | | | | | |
| Rural Area | | | | 0.00 | | | 0.00 | | | | | 0.00 |
| At Large | 439,139,660.00 | 0.00 | 39,870,550.00 | 479,010,210.00 | 12,549,234.86 | 353.63 | 12,549,588.49 | 26.199 | 11,505,019.95 | 1,044,568.54 | | 12,549,588.49 |
| Business Tax, Fees | 11,006,100.00 | | 294,000.00 | 11,300,100.00 | 465,630.99 | | 465,630.99 | 3.99% | 453,900.39 | 11,730.60 | | 465,630.99 |
| Vale GIL | Business Fees $14,757.00 | | | | 3,000,000.00 | | 3,000,000.00 | Vale GIL | | 3,000,000.00 | | 3,000,000.00 |
| Other Revenue and Transfers | | City Mill Rate: | 27.848 | | 37,168,514.00 | | 37,168,514.00 | | | | 37,168,514.00 | 37,168,514.00 |
| **Total Municipal** | | School Mill Rate: | 20.755 | | 53,971,264.01 | 2,357.31 | 53,973,621.32 | | 12,683,061.64 | 4,122,045.67 | 37,168,514.00 | 53,973,621.31 |
| | | Total F/R Mill | 48.603 | | | | | | | | | |
| **Total (Education + Municipal) Taxes** | | | | | 64,810,926.52 | 2,817.82 | 64,813,744.34 | | 22,473,150.85 | 5,172,079.48 | 37,168,514.00 | 64,813,744.33 |
| | | ESL Other | 7.412 | | | Page 1 | | | Page 1 | Page 1,9 | Page 2 | |
| | | Total Other | 56.015 | | | | | | | | | |



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## SUNDRY REVENUE AND EXPENDITURE ANALYSIS

### CITY OF THOMPSON
### For the year 2026

**Part 1 - Grants in Lieu of Taxes**

| Government or Agency | Assessment Farm/Residential | Assessment Other | Mill Rate | Amount | Frontage | Total |
|---|---|---|---|---|---|---|
| Mb. Housing | 8,500,230 | | 48.603 | | | 413,136.68 |
| Mb. Hydro | 61,110 | | 48.603 | | | 2,970.13 |
| Mb. Housing | | 210,600 | 56.020 | | | 11,797.81 |
| Mb. Housing - UCN | 2,023,960 | | 48.603 | | | 98,370.53 |
| UCN | 638,960 | | 48.603 | | | 31,055.37 |
| UCN | 648,590 | | 48.603 | | | 31,523.42 |
| Government Services | | 4,591,970 | 56.020 | | | 257,242.16 |
| CEDF - Federal Government | | 467,880 | 56.020 | | | 26,210.64 |
| Sustainable Dev. - Forestry | | 60,130 | 56.020 | | | 3,368.48 |
| Burntwood R. Air Base | | 148,920 | 56.020 | | | 8,342.50 |
| UCN | | 334,950 | 56.020 | | | 18,763.90 |
| Highways & Transportation | | 932,890 | 56.020 | | | 52,260.50 |
| Sustainable Dev. - Conservation | | 57,330 | 56.020 | | | 3,211.63 |
| Sustainable Dev. - Crown | | 225,100 | 56.020 | | | 12,610.10 |
| Mb. Public Insurance | | 474,250 | 56.020 | | | 26,567.49 |
| Mb. Hydro | | 1,200,710 | 56.020 | | | 67,263.77 |
| Canada Post | | 715,460 | 56.020 | | | 40,080.07 |
| | | | | | | 0.00 |
| **Business Tax:** | | | | | | |
| Mb. Liquor & Lotteries | 111,900 | | 3.99% | 4,464.81 | | 4,464.81 |
| Mb. Public Insurance | 62,000 | | 3.99% | 2,473.80 | | 2,473.80 |
| Mb. Hydro | 120,100 | | 3.99% | 4,791.99 | | 4,791.99 |
| | | | | | | |
| Vale Grant-In-Lieu | | | | 2,985,000 | | 2,985,000.00 |
| | | | | Total - Pages 1, 8 | | 4,101,505.77 |
| | | 9,420,190 | | | | |

**Part 2 - Conditional Transfers and Grants**

| Government or Agency | Purpose | Amount |
|---|---|---|
| Health - Ambulance subsidy | Operate ambulance service | 2,737,331 |
| From the Ground Up | Programming for youth | 100,000 |
| Provincial Government | New Public safety grant | 300,000 |
| Manitoba Liquor & Lotteries | Community Service Officers | 110,000 |
| Emergency Measures Organization | Wildfire Remediation Grants | 506,000 |
| Canadian Red Cross | Wildfire Remediation Grants/Fire Dept. | 20,000 |
| Provincial Government | ICIP Roads | 3,605,272 |
| Provincial Government | Aquatic facility | 10,000,000 |
| Province - EMO | Wildfire expenses | 4,146,966 |
| Federal Government | ICIP Roads | 3,605,272 |
| Federal Government | Canada Day Celebrations | 14,000 |
| | | |
| | | |

Total - Page 2 25,144,841

**Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund**

| Original Deficit Amount | Year | Term | Authority | Amount |
|---|---|---|---|---|
| | | | | |
| | | | | |
| | | | | |
| | | | | |

Total - Page 1 0.00

**Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund**

| Original Deficit Amount | Year | Term | Authority | Amount |
|---|---|---|---|---|
| | | | | |
| | | | | |
| | | | | |
| | | | | |

Total - Page 6 0.00

**GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES**
**CITY OF THOMPSON**
**For the Year 2026**

**Part 1 - Debenture Debt Charges**

| Purpose | By-law No. | Maturity (year) | Opening Balance | Principal | Closing Balance | Interest | Total Payment | Frontage /Per Parcel | Other | Net Required by Mill rate | Area to be Levied |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Recreation Complex | 1852-2011 | 2026 | 290,422.25 | 290,422.25 | 0.00 | 14,521.11 | 304,943.36 | | | 304,943.36 | At large |
| Recreation Projects | 1869-2012 | 2026 | 34,237.79 | 34,237.79 | 0.00 | 1,455.11 | 35,692.90 | | | 35,692.90 | At large |
| UCN Burntwood South | 1884-2012 | 2027 | 97,541.55 | 47,814.47 | 49,727.08 | 3,901.66 | 51,716.13 | | | 51,716.13 | At large |
| Recreation Complex | 1898-2013 | 2027 | 154,140.70 | 75,605.47 | 78,535.23 | 5,972.95 | 81,578.42 | | | 81,578.42 | At large |
| Recreation Projects | 1899-2013 | 2027 | 45,484.13 | 22,309.81 | 23,174.32 | 1,762.51 | 24,072.32 | | | 24,072.32 | At large |
| UCN Burntwood South | 1910-2014 | 2028 | 104,902.46 | 33,522.63 | 71,379.83 | 4,458.35 | 37,980.98 | | | 37,980.98 | At large |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | 726,728.88 | 503,912.42 | 222,816.46 | 32,071.69 | 535,984.11 | 0.00 | 0.00 | 535,984.11 | |

**Part 2 - Summary (by area) - to be carried forward - Page 8**

| Area to be Levied | Taxable Assessment | Otherwise Exempt Assessment | Grant Assessment | Total Assessment | Total Requirement | Raised By Frt / Parcel | Raised by Other | Raised by Mill Rate |
|---|---|---|---|---|---|---|---|---|
| | 438,258,020 | | 39,065,010 | 477,323,030 | 535,984.11 | | | 535,984.11 |
| | | | | 0 | | | | |
| | | | | 0 | | | | |
| | | | | | 535,984.11 | 0.00 | 0.00 | 535,984.11 |

## UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

### CITY OF THOMPSON
### For the year 2026

**Part 1 - Debenture Debt Charges**

| Purpose | By-law No. | Maturity (Year) | Opening Balance | Principal | Closing Balance | Interest | Total Payment | Frontage /Per Parcel | Other | Net Required by Mill rate | Area to be Levied |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| Water Utility | 1874-2012 | 2026 | 87,789.29 | 87,789.29 | 0.00 | 3,731.04 | 91,520.33 | | | 91,520.33 | Utility Rates |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | | | 0.00 | | 0.00 | | | 0.00 | |
| | | | 87,789.29 | 87,789.29 | 0.00 | 3,731.04 | 91,520.33 | 0.00 | 0.00 | 91,520.33 | |

**Part 2 - Summary (by area) - to be carried forward - Page 8**

| Area to be Levied | Taxable Assessment | Otherwise Exempt Assessment | Grant Assessment | Total Assessment | Total Requirement | Raised By Frt / Parcel | Raised by Other | Raised by Mill Rate |
|---|---|---|---|---|---|---|---|---|
| | 438,258,020 | | 39,065,010 | 477,323,030 | 91,520.43 | | 91,520.43 | 0.00 |
| | | | | 0 | | | | |
| | | | | 0 | | | | |
| | | | | | 91,520.43 | 0.00 | 91,520.43 | 0.00 |

**CAPITAL BUDGET**
**2026 CITY OF THOMPSON**

**FOR THE YEAR 2026**

**Part 1 - CAPITAL EXPENDITURES**

| Particulars of Expenditure | Estimated Total Cost | Borne by General Fund | Borne by Utility Fund | Borne by Reserves | Borne by Borrowing |
|---|---|---|---|---|---|
| Roads and Walks | 8,914,210 | 8,653,000 | | 261,210 | |
| Building Construction | 20,329,139 | 10,338,139 | | 991,000 | 9,000,000 |
| Recreation | 269,000 | 194,000 | | 75,000 | |
| Public Works | 805,000 | 400,000 | | 405,000 | |
| Sewer and Water | 505,000 | | | 505,000 | |
| Equipment Purchases | 2,212,703 | 629,000 | | 1,583,703 | |
| Administration | 200,000 | 200,000 | | | |
| *See detailed list page 13B* | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | 33,235,052 | | | | |
| General Fund Transfer to Capital | TOTAL | 20,414,139 | | | |
| Utility Fund Transfer to Capital | | Page 5 | 0 | | |
| | | | Page 6 | 3,820,913 | |
| | | | | Part 2 | 9,000,000 |
| | | | | | Part 3 |

**PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS**

| | General Fund Transfers | | Utility Fund Transfers | | Cash Resources |
|---|---|---|---|---|---|
| Reserve Name and By-Law No. | To Operating | To Capital | To Operating | To Capital | (Opening balance in reserve) |
| Equipment Reserve | | 1,117,083 | | | 2,193,698 |
| Building Reserve | | 300,000 | | | 518,691 |
| Public Safety Reserve | | 66,620 | | | 193,338 |
| Economic Development Reserve | | 405,000 | | | 540,519 |
| Utility Reserve | | | | 285,000 | 4,751,481 |
| Landfill Capital Reserve | | 750,000 | | | 1,538,042 |
| Water Treatment Plant Reserve | | | | 520,000 | 1,092,442 |
| CCBF former Gas Tax | | 377,210 | | | 864,051 |
| Transit Reserve | 47,650 | | | | 219,564 |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | 47,650 | | | | |
| | Page 2 | 3,015,913 | | | |
| | | Part 1 | 0 | | |
| | | | Page 6 | 805,000 | |
| | | | | Part 1 | |

**PART 3. BORROWING (Subject to Municipal Board Approval)**

| | TEMPORARY FINANCING | | | REPAYMENT | |
|---|---|---|---|---|---|
| PROPOSAL | Bank Loan | Operating Loan | Reserve Loan | Amount | Term |
| Construction Aquatic Facility | 9,000,000 | | | 388,800 | 25 years |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| TOTAL - Part 1 | 9,000,000.00 | 0.00 | 0.00 | | |

Departmental Use Only

Adopted by Resolution of Council

(Head of Council)

22-May-26

(Chief Administrative Officer)



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**FIVE YEAR CAPITAL EXPENDITURE PROGRAM**
**City of Thompson**

| PURPOSE | CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.) | | | | | | SOURCE OF FUNDS | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 2027 | 2028 | 2029 | 2030 | 2031 | Total | Operating | Reserves | Borrowing | Other |
| Roads and Walks | 6,095,089 | 6,216,991 | 6,341,330 | 6,531,570 | 6,531,570 | 31,716,550 | 27,893,999 | | | |
| Building Construction | 734,430 | 749,119 | 764,101 | 787,024 | 810,635 | 3,845,309 | 3,754,704 | | | |
| Equipment Purchases | 2,656,830 | 2,709,966 | 2,764,166 | 2,847,091 | 2,932,504 | 13,910,557 | - | 13,499,368 | | |
| Master Parks | 925,479 | 943,989 | 962,869 | 991,755 | 1,021,508 | 4,845,600 | 4,845,600 | | | |
| Recreation Complex | 1,151,468 | 1,174,497 | 1,197,987 | 1,233,927 | 1,270,944 | 6,028,823 | 3,886,769 | | | 16,396,843 |
| Sewer and Water | 8,659,457 | 8,832,646 | 9,009,299 | 9,279,578 | 9,557,965 | 45,338,945 | - | | 13,390,663 | 22,135,322 |
| Miscellaneous | 302,865 | 308,922 | 315,100 | 324,553 | 334,290 | 1,585,730 | 1,548,366 | | | |
| Landfill | 649,459 | 662,448 | 675,697 | 695,968 | 716,847 | 3,400,419 | 3,320,297 | | | |
| | | | | | | - | | | | |
| | | | | | | - | | | | |
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| | | | | | | - | | | | |
| | | | | | | - | | | | |
| | 21,175,077 | 21,598,578 0 | 22,030,549 0 | 22,691,466 0 | 23,176,262 | **110,671,932** | 45,249,735 | 13,499,368 | 13,390,663 | 38,532,165 |

| **SOURCE OF FUNDS - ANNUAL** | | | | | | **TOTAL** |
|---|---|---|---|---|---|---|
| OPERATING | 4,920,531 | 9,360,035 | 10,588,679 | 11,020,452 | 9,360,038 | 45,249,735 |
| RESERVES | 1,500,000 | 3,678,445 | 2,709,666 | 2,764,166 | 2,847,091 | 13,499,368 |
| BORROWING | 8,659,457 | 0 | 0 | 0 | 4,731,206 | 13,390,663 |
| OTHER | 6,095,089 | 8,560,098 | 8,732,204 | 8,906,848 | 6,237,927 | 38,532,165 |
| TOTAL | 21,175,077 | 21,598,578 | 22,030,549 | 22,691,466 | 23,176,262 | **110,671,931** |

Departmental Use Only

Adopted by Resolution of Council

May 29 2026

Colleen Smook
(Head of Council)

(Chief Administrative Officer)